March 26, 2020

To Our Valued Suppliers

RE: United States Supplier Continuity

Dear Supplier:

Milliken & Company manufactures essential goods, materials and supplies during the COVID-19 pandemic. Based on DHS Guidance on the Essential Critical Infrastructure Workforce, Milliken is directly or indirectly involved in the following categories: Healthcare and Public Health, Energy, Public Works, Critical Manufacturing, Chemical, Defense, Law Enforcement, Public Safety, First Responders, Food and Agriculture, Transportation and Logistics, Communications and Information Technology, and Other Community-Based Government Operations and Essential Functions. Milliken & Company includes our subsidiaries and businesses, including Andover Healthcare, Polartec, Borchers, SiVance, Westex and King America (referred to as "Milliken").

Based on the products we manufacture and the crucial needs they serve, we believe our business is essential during this pandemic. Since your company is an important supplier to our lines of business, your continued support and supply is needed to ensure these important products remain in the market.

To the extent that a relevant governmental agency acts to close businesses in your area, please provide that agency with a copy of this letter to confirm the importance of your continued ability to supply products and materials. Where appropriate and reasonable, and to the extent any of your critical suppliers are subject to an applicable government action, please reference this communication to support the continuity of your supply chain. At Milliken, we are here to support and discuss your important role in the supply chain and why we believe it is imperative that you stay open.

Milliken appreciates your continued support. Please contact your Milliken sourcing or supply chain representative for any questions or concerns and copy <u>jp.tyson@milliken.com</u>.

Jeffrey F. Price Executive Vice President

